

AGENDA OCTOBER 26, 2023

# Agenda

### SOLEDAD COMMUNITY HEALTH CARE DISTRICT Regular Meeting of the Board of Directors October 26, 2023 @ 4:00 p.m.

Board members and members of the public may attend this meeting in person at the District Office located at 612 Main Street, Soledad, Ca 93960 in the Creekside Room

1.	Call to Order
2.	Roll Call
	Graig Stephens Maggie Campa Rosemary Guidotti Anne Trebino Michael Schell
3.	Pledge of Allegiance
4.	Reading of the District's Mission Statement – To be read by a District Board Member "To anticipate and provide services to meet the health care needs of the people we serve."
5.	President's Welcome Introductions and Welcome – Graig Stephens
6.	Approval of Minutes Action 1. Regular Meeting of September 28, 2023.
	BOARD ACTION:
7.	Public Comment Members of the public are welcome to participate in the meetings of the Board. Comments of the public will be accepted during the Public Comment portion of the agenda only. No action or comments will be taken by the Board on matters not on the agenda. When the Board President recognizes a member of the public for oral comment, such comment shall be three (3) minutes or less, at the discretion of the Board President. We would like a calm presentation so that the importance of what you are presenting is not overshadowed by the manner of the presentation.
8.	Treasurer's Report — A. Review of Operating Entities and the District, Mr. Brent Green, CPA Financial Statements (Board will consider the approval of the Treasurer's Report)
	BOARD ACTION:

9. Monthly Budget Review – (Board will consider the approval of the monthly budget for the 2023-2024 fiscal year
BOARD ACTION:
10. Meeting Calendar Approval for 2024 - Graig Stephens
BOARD ACTION:
11. Communications Coordinator – Ida Lopez Chan

- 12. District's CEO Report Ida Lopez Chan
  - 1. Eden Valley Update
  - 2. Clinic Update
  - 3. Audit
  - 4. Performance Evaluations
  - 5. Stategic Plan
  - 6. LAFCO
- 13. Adjournment to Closed Session
  - Update on CONFERENCE WITH LEGAL COUNSEL-EXISTING LITIGATION (Government Code §54956.9(d)(1)) Name of case: (Jose Andres Sandoval a/k/a Andrew Sandoval vs. Ida Lopez Chan; Soledad Community Health Care District, CASE NUMBER 23CV001502)
  - 2. CONFERENCE WITH LEGAL COUNSEL ANTICIPATED LITIGATION Government Code 54956.9(d)(2) Number of Cases (1) (N.V.v.Soledad 23-1567)
  - 3. Public Employee Performance Evaluation (Government Code §54957(b)) Title: (CEO)
- 14. Reconvene in Open Session and report out from closed session, if any
- 15. Adjournment to the next meeting

  Regular District Board Meeting Thursday, November 16, 2023 at 4:00 P.M.

Note: Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the District Recording Secretary during regular business hours at 831-678-2462. Notification received 47 hours before the meeting will enable the district to make reasonable accommodations. Open session meeting materials provided to the Board of Directors after the agenda packets are distributed are available at the office of the Recording Secretary located at 612 Main Street, Soledad, California.

# Soledad Community Health Care District Regular Meeting of the Board of Directors September 28, 2023 @ 4:00 p.m.

### **MINUTES**

- 1. Call to order at 4:00 p.m. by President, Graig Stephens
- 2. Board of Directors Roll Call.

**Directors Present:** 

President, Graig Stephens Vice President, Maggie Campa Secretary, Rosemary Guidotti Treasurer, Anne Trebino Board Member, Michael Schell

**Directors Absent:** 

None

**Staff Present:** 

CEO, Ida Lopez Chan

District Recording Secretary, Sophie Piña

**District CPA**:

**Brent Green** 

We have a Quorum

3. Pledge of Allegiance:

**Graig Stephens** 

4. Mission Statement:

Rosemary Guidotti

5. President's Welcome: Graig Stephens

6. Approval of Minutes:

Motion: The board approved the minutes as mailed from the regular board meeting

on August 31, 2023. M/S: Guidotti/Campa

Ayes: Stephens, Campa, Guidotti, Trebino, & Schell

Nays: -Abstain: -Absent: -Motion: Passed

7. Public Comment:

Wes White a Salinas Resident commented to the board that he would like

the board to consider the board meetings to be recorded on zoom and shared for

more engagement.

8. Communications Coordinator – nothing was reported.

# Soledad Community Health Care District Regular Meeting of the Board of Directors September 28, 2023 @ 4:00 p.m.

### 9. Treasurer's Report -

Motion: The board approved the Financial Statements for review for Operating

Entities and the District. **M/S:** Guidotti/Campa

Ayes: Stephens, Campa, Guidotti, Trebino & Schell

Nays: -Abstain: -Absent: -Motion: Passed

### 10. Monthly Budget Review -

Motion: The board approved the monthly budget for the 2023-2024 fiscal year.

M/S: Campa/Trebino

Ayes: Stephens, Campa, Guidotti, Trebino & Schell

Nays: Abstain: Absent: Motion: Passed

- 11. District's CEO Report Ida reported that on 10/7/23 we will partner up with the Main St. Middle School as they host their yearly flu clinic. Our clinic will be there to help them with this event. On 9/23/23 Ida, Graig and Jovanna attended the ribbon cutting event for the new resource center. Ida attended the ACHD 71<sup>st</sup> Annual Meeting that was held on 9/12/23 through 9/15/23. Ida will be joining the City of Soledad General Plan Committee. The Foundation has applied and been accepted to be part of the MC Gives Campaign this year again. The focus is our Comprehensive Perinatal Education Program. Ida shared with the board the Campaign letter and details on how to donate. On 5/5/23 we applied for a medical capacity grant where we were awarded \$234,000. In July we received \$187,000 of that grant and will receive a final payment in October. On August 26<sup>th</sup> we opened a Saturday clinic. We were able to see 37 adolescent and children patients. Loan documents have been signed to renew our \$250,000 line of credit for another year. Eden Valley's census for today is 54 total with 18 Medicare. This month we received 22 referrals from SVMH and 1 from Natividad. Jovanna Velasquez has been promoted to the Clinic Supervisor at the Clinic. We partnered up with the Soledad Rotary Club and helped with the Women's Resource Fair. Ida attended the National Health Care Advisory Group. Ida reminded the board that the ethics training will no longer be provided by the Fair Political Practices Commission.
- **12. Adjournment to Closed Session** Public Employee Performance Evaluation (Government Code §54957(b)) Title: CEO
- **13. Reconvene to Open Session** No action was taken

# Soledad Community Health Care District Regular Meeting of the Board of Directors September 28, 2023 @ 4:00 p.m.

14.	Meeting Adjourned at 7:05p.m. – The board will reconvene on October 26, 2023 for a Regular District Board Meeting at 4:00p.m.
	Prepared By: Sophie Piña, District Board Secretary
	Approved By: Graig Stephens, Board President

Balance Sheet

As of September 30, 2023

	30-Sep-23	30-Sep-22	Variance
Assets			
<b>Current Assets</b>	<del></del>		
Cash & Cash Equivalents	1,751,828	2,541,014	(789,186)
Assets Limited as to Use - Current	105	105	-
Patient Accounts Receivable - Net	2,407,644	1,486,173	921,471
Other Receivables	50,254	85,149	(34,895)
Inventories	113,615	113,144	471
Prepaid Expenses & Deposits	209,914	110,719	99,195
	4,533,360	4,336,304	197,056
Fixed Assets:			
Buildings & Improvements	10,713,058	10,713,058	-
Equipment	3,027,243	3,027,243	~
Construction in Progress	148,315	141,147	7,168
	13,888,616	13,881,448	7,168
Accum Depr	(7,944,617)	(7,437,440)	(507,177)
	5,943,999	6,444,008	(500,009)
Total Assets	10,477,359	10,780,312	(302,953)
Liabilities:			
Current Liabilities:	<del></del>		
Accounts Payable	458,808	581,952	(123,144)
Accrued Payroll & Benefits	592,657	575,562	17,095
Estimated Third Party Settlements	2,469,094	2,097,664	371,430
1st Capital Bank - Line of Credit	-	-	-
Current Portion - Long-term Debt	142,885	133,722	9,163
	3,663,444	3,388,900	274,544
Long-Term Debt	3,770,009	3,906,847	(136,838)
Total Liabilities	7,433,453	7,295,747	137,706
Net Assets (Assets Minus Liabilities)	3,043,906	3,484,565	(440,659)
Summary of Net Assets			
Beginning of Year - July 1st	2,431,060	4,214,585	
Increase < Decrease > in Net Assets	612,846	(730,020)	
End of Period	3,043,906	3,484,565	
Number of Days of Cash on Hand	47.62	80.16	

Statement of Revenues, Expenses, and Changes in Net Assets

For the Three Months Ended:

Operating Revenues:	30-Sep-23	30-Sep-22	Variance
Medical Services	5,745,807	5,067,125	678,682
Contractual Adjustments	(1,070,983)	(1,908,783)	837,800
	4,674,824	3,158,342	1,516,482
Other Operating Revenues	117,027	23,056	93,971
	4,791,851	3,181,398	1,610,453
Operating Expenses:			
Salaries & Wages	1,791,336	1,774,326	17,010
Professional Fees	1,039,503	931,324	108,179
Supplies	428,652	354,813	73,839
Employee Benefits	345,817	401,441	(55,624)
Utilities	111,988	98,528	13,460
Purchased Services	106,010	105,557	453
Other Operating Expenses	99,598	101,236	(1,638)
Insurance	78,919	69,096	9,823
Rents and Leases	8,580	7,294	1,286
	4,010,403	3,843,615	166,788
Operating Income <loss> Before Depreciation</loss>	781,448	(662,217)	1,443,665
Less Depreciation	(124,569)	(127,536)	2,967
Operating Income <loss> After Depreciation</loss>	656,879	(789,753)	1,446,632
Non-Operating Revenues <expenses></expenses>			
District Property Tax Revenues	-	_	_
Grants & Contributions	120	105,000	(104,880)
Investment Income	605	123	482
Interest Expense	(44,758)	(45,390)	632
	(44,033)	59,733	(103,766)
Increase <decrease> in Net Assets</decrease>	612,846	(730,020)	1,342,866
Summary of Income by Operation			
Eden Valley Care Center	540,338	(172,520)	712.000
Clinic & Women's Health Center	284,940	(330,525)	712,858
District	(212,432)		615,465
District	612,846	(226,975) ( <b>730,020</b> )	14,543 <b>1,342,866</b>
9	012,040	(750,020)	1,342,800
Other Items:			
Contractual Adjustments %	18.64%	37.67%	
Salaries to Gross Revenues	31.18%	35.02%	
Professional Fees to Gross Revenues	18.09%	18.38%	

**Account Summaries** 

escription	30-Sep-23	30-Sep-22	Variance
ash & Cash Equivalents:			
1st Capital Bank	1,189,466	2,155,164	(965,698)
Mechanics Bank	472,958	297,659	175,299
LAIF	16,301	15,928	373
US Bank	66,822	65,997	825
Petty Cash	6,281	6,266	15
Totals	1,751,828	2,541,014	(789,186)
ccounts Receivable			
Eden Valley - Net	1,964,192	720,334	1,243,858
Clinic - Net	443,452	765,839	(322,387)
Totals	2,407,644	1,486,173	921,471
July August September October November December January	163,884 242,008 206,954	(306,626) (446,273) (82,121)	
February March April May			
March April May June	612.846	(835,020)	1,447,866
March April May June <b>Totals</b>	612,846	(835,020)	1,447,866
March April May June	612,846	(835,020) 105,000 (730,020)	1,447,866 Favorable <unfavorable></unfavorable>
March April May June Totals	<u> </u>	105,000	Favorable

**Account Summaries** 

Eden Valley Care Center by Dept	30-Sep-23	30-Sep-22	Variance
Revenues - Net	<del> </del>		
Medi-Cal	1,270,287	376,921	893,366
Medicare	1,267,323	1,032,518	234,805
Other Insurance	159,173	53,538	105,635
Private	34,546	94,331	(59,785)
Other Income	2,781	1,667	1,114
	2,734,110	1,558,975	1,175,135
Expenses:			
Medicare Certified Unit	631,443	561,713	69,730
Nursing Administration	411,504	103,147	308,357
General Administration	335,405	328,860	6,545
Dietary	215,020	117,350	97,670
Employee Benefits	136,501	147,810	(11,309)
Physical, Occupational & Speech Therapy	102,285	95,728	6,557
Activities, Education & Soda Shop	84,644	44,295	40,349
Plant Operations & Maintenance	82,221	114,868	(32,647)
Housekeeping and Laundry	79,014	77,375	1,639
Medical Records, Central Supply, Pharmacy	61,494	74,623	(13,129)
Taxes, Insurance, Depreciation, Interest	54,241	65,726	(11,485)
	2,193,772	1,731,495	462,277
Net Income <loss></loss>	540,338	(172,520)	712,858

Eden Valley Care Center by Type	30-Sep-23	30-Sep-22	Variance
Revenues - Net			
Medi-Cal	1,270,287	376,921	893,366
Medicare	1,267,323	1,032,518	234,805
Other Insurance	159,173	53,538	105,635
Private	34,546	94,331	(59,785)
Other Income	2,781	1,667	1,114
	2,734,110	1,558,975	1,175,135
Expenses:			
Salaries	1,077,091	1,016,828	60,263
Professional Fees	441,362	150,275	291,087
Supplies	219,041	109,056	109,985
Benefits	218,347	234,082	(15,735)
Utilities	79,108	69,117	9,991
Purchased Services	74,158	54,653	19,505
Other Operating Expenses	34,559	35,698	(1,139)
Insurance	33,696	42,685	(8,989)
Depreciation	16,410	19,101	(2,691)
	2,193,772	1,731,495	462,277
Net Income <loss></loss>	540,338	(172,520)	712,858

**Account Summaries** 

Soledad Medical Clinic / Women's Health Center	30-Sep-23	30-Sep-22	Variance
Revenues - Net			
Gross Revenues	3,178,357	3,432,560	(254,203)
Contractual Adjustments	(1,234,862)	(1,831,526)	596,664
Other Revenues	1,014	112,241	(111,227)
	1,944,509	1,713,275	231,234
Expenses:			
Salaries	533,486	628,192	(94,706)
Professional Fees	304,992	508,047	(203,055)
Doctors	264,116	255,963	8,153
Supplies	207,105	241,961	(34,856)
Depreciation	108,061	108,063	(2)
Employee Benefits	107,078	147,429	(40,351)
Interest Expense	44,758	45,390	(632)
Utilities	32,880	29,410	3,470
Other Operating Expenses	24,573	33,849	(9,276)
Insurance	21,189	20,507	682
Purchased Services	11,331	24,989	(13,658)
	1,659,569	2,043,800	(384,231)
Net Income <loss></loss>	284,940	(330,525)	615,465

Summary of Income by Month	September	Jul - Aug	Total
Eden Valley Care Center	224,338	332,410	556,748
Soledad Medical Clinic / Women's Health Center	103,951	289,050	393,001
District	(79,807)	(132,527)	(212,334)
Sub-Total	248,482	488,933	737,415
Depreciation	(41,528)	(83,041)	(124,569)
Totals	206,954	405,892	612,846

### **Account Summaries**

### **Summary of Cash Flows:**

Increa	se <decrease> in Net Assets</decrease>	612,846
Add:	Depreciation	124,569
	Increase in Accounts Payable	147,358
Less:	Payment of Long-Term Debt	(32,786)
	Increase in Accrued Payroll	(43,225)
	Payment of Third Party Settlement	(104,028)
	Increase in Prepaids	(144,098)
	Increase in Accounts Receivable	(368,310)
	Decrease in Line of Credit	(250,000)
Increa	se <decrease> in Cash</decrease>	(57.674)

**Budget to Actual Summary** 

Operating Budget FY 2023-2024

	Total Budget YTD	Total Actual YTD	Eden Valley Actual YTD	Clinic Actual YTD	District Actual YTD
Operational Revenues:					
Gross Patient Revenues	5,878,140	5,745,807	2,567,450	3,178,357	_
Contractual Adjustments	(2,016,535)	(1,070,983)	163,879	(1,234,862)	-
Other Operating Revenues	41,810	117,027	2,781	558	113,688
	3,903,415	4,791,851	2,734,110	1,944,053	113,688
Operational Expenditures:					
Salaries	1,982,295	1,791,336	1,077,091	533,486	180,759
Professional Fees	795,350	1,039,503	441,362	569,108	29,033
Employee Benefits	397,730	345,816	218,347	107,078	20,391
Supplies	352,300	428,653	219,041	207,105	2,507
Utilities	102,675	111,988	79,108	32,880	-
Insurance & Taxes	81,215	78,919	33,696	21,189	24,034
Purchased Services	80,950	106,010	74,158	11,331	20,521
Other Operating Expenses	57,100	99,598	33,097	22,879	43,622
Rents & Leases	11,770	8,580	1,462	1,694	5,424
	3,861,385	4,010,403	2,177,362	1,506,750	326,291
Gross Margin	42,030	781,448	556,748	437,303	(212,603)
General & Administrative					
Allocation of District Expenditures	-	-	195,775	130,516	(326,291)
Depreciation	124,870	124,569	16,410	108,061	98
Total General & Administrative	124,870	124,569	212,185	238,577	(326,193)
Net Margin	(82,840)	656,879	344,563	198,726	113,590
Other Income <expenditure></expenditure>					
Property Tax Revenues	102,065	-	-		-
Grants and Contributions	66,690	120 <sup>.</sup>	-	-	120
Investment Income	590	605	-	456	149
Interest Expense	(61,500)	(44,758)	-	(44,758)	-
	107,845	(44,033)	-	(44,302)	269
Net Surplus <deficit></deficit>	25,005	612,846	344,563	154,424	113,859

**Eden Valley Care Center - Budget to Actual** 

Operating Budget FY 2023-2024

	Eden Valley	3 Months	3 Months	
	Care Center	Budget YTD	Actual YTD	Variance
Operational Revenues:				
Gross Patient Revenues	8,915,050	2,228,765	2,567,450	338,685
Contractual Adjustments	333,850	83,465	163,879	80,414
Other Operating Revenues	81,745	20,435	2,781	(17,654)
· -	9,330,645	2,332,665	2,734,110	401,445
Operational Expenditures:				
Salaries	4,532,775	1,133,195	1,077,091	56,104
Employee Benefits	962,370	240,595	218,347	22,248
Supplies	600,200	150,050	219,041	(68,991)
Professional Fees	449,400	112,350	441,362	(329,012)
Utilities	283,400	70,850	79,108	(8,258)
Insurance & Taxes	184,000	46,000	33,696	12,304
Purchased Services	130,500	32,625	74,158	(41,533)
Other Operating Expenses	113,800	28,450	33,097	(4,647)
Rents & Leases	18,000	4,500	1,462	3,038
	7,274,445	1,818,615	2,177,362	(358,747)
Gross Margin	2,056,200	514,050	556,748	42,698
General & Administrative				
Allocation of District Expenditures	827,100	206,775	195,775	11,000
Depreciation	65,700	16,425	16,410	15
Total General & Administrative	892,800	223,200	212,185	11,015
Net Margin	1,163,400	290,850	344,563	53,713
Other Income <expenditure></expenditure>				
Grants and Contributions	15,000	3,750	-	(3,750)
Investment Income	<u> </u>	<u> </u>		
	15,000	3,750		(3,750)
Net Surplus <deficit></deficit>	1,178,400	294,600	344,563	49,963

Medical Clinic - Budget to Actual

Operating Budget FY 2023-2024

	Medical Clinic	3 Months	3 Months	
	Womens Health	Budget YTD	Actual YTD	Variance
Operational Revenues:				
Gross Patient Revenues	14,597,500	3,649,375	3,178,357	(471,018)
Contractual Adjustments	(8,400,000)	(2,100,000)	(1,234,862)	865,138
Other Operating Revenues	75,500	18,875	558	(18,317)
·	6,273,000	1,568,250	1,944,053	375,803
Operational Expenditures:				
Professional Fees	2,582,000	645,500	569,108	76,392
Salaries	2,461,600	615,400	533,486	81,914
Supplies	796,125	199,030	207,105	(8,075)
Employee Benefits	534,150	133,540	107,078	26,462
Utilities	127,300	31,825	32,880	(1,055)
Purchased Services	118,300	29,575	11,331	18,244
Insurance & Taxes	116,850	29,215	21,189	8,026
Other Operating Expenses	46,600	11,650	22,879	(11,229)
Rents & Leases	9,650	2,410	1,694	716
	6,792,575	1,698,145	1,506,750	191,395
Gross Margin	(519,575)	(129,895)	437,303	567,198
General & Administrative				
Allocation of District Expenditures	551,400	137,850	130,516	7,334
Depreciation	432,275	108,070	108,061	9
Total General & Administrative	983,675	245,920	238,577	7,343
Net Margin	(1,503,250)	(375,815)	198,726	574,541
Other Income <expenditure></expenditure>				
Grants and Contributions	241,750	60,440	-	(60,440)
Investment Income	1,600	400	456	56
Interest Expense	(246,000)	(61,500)	(44,758)	16,742
·	(2,650)	(660)	(44,302)	(43,642)
Net Surplus <deficit></deficit>	(1,505,900)	(376,475)	154,424	530,899

**District - Budget to Actual** 

Operating Budget FY 2023-2024

	District	3 Months	3 Months	Vavianas
	District	Budget YTD	Actual YTD	Variance
Operational Revenues:				
Gross Patient Revenues	_	_	-	_
Contractual Adjustments	_	-	_	<u></u>
Other Operating Revenues	10,000	2,500	113,688	111,188
outer operating the second of	10,000	2,500	113,688	111,188
General & Administrative (District)				
Salaries	934,810	233,700	180,759	52,941
Professional Fees	150,000	37,500	29,033	8,467
Employee Benefits	94,375	23,595	20,391	3,204
Purchased Services	75,000	18,750	20,521	(1,771)
Other Expenses	68,000	17,000	43,622	(26,622)
Insurance	24,000	6,000	24,034	(18,034)
Rents & Leases	19,440	4,860	5,424	(564)
Supplies	12,875	3,220	2,507	713
	1,378,500	344,625	326,291	18,334
Gross Margin	(1,368,500)	(342,125)	(212,603)	129,522
General & Administrative				
Allocation of District Expenditures	. (1,378,500)	(344,625)	(326,291)	(18,334)
Depreciation	1,500	375	98	277
Total General & Administrative	(1,377,000)	(344,250)	(326,193)	(18,057)
Net Margin	8,500	2,125	113,590	111,465
Other Income <expenditure></expenditure>				
Property Taxes	408,250	102,065	-	(102,065)
Grants and Contributions	10,000	2,500	120	(2,380)
Investment Income	, 750	190	149	(41)
	419,000	104,755	269	(104,486)
Net Surplus <deficit></deficit>	427,500	106,880	113,859	6,979

### REGULAR MEETING SCHEDULE - 2024 BOARD OF DIRECTORS OF SOLEDAD COMMUNITY HEALTH CARE DISTRICT

THU	RSDAY MEETING SCHEDULE
	January 25
	February 29
	March 28
	April 25
	May 30
	June 27
	July 25
	August 29
	September 26
	October 24
November 2	21 (Thursday before Thanksgiving holiday) *
	December – In Recess
Date Adopted	President Soledad Community Health Care District

# 2023 MONTHLY CENSUS FOR EDEN VALLEY

DEC						0		31	1,829		%0	59	59
NOV						0		30	1,770		%0	29	29
OCT						0		31	1,829		%0	29	59
SEPT		22	2	31		55		30	1,770	1,628	92%	29	4
AUG		23	m	31		22		31	1,829	1,767	%26	59	7
JUL		18	m	30		51		31	1,829	1,566	%98	59	∞
NOC		21	4	29		54		30	1,770	1,629	92%	29	5
MAY		22	4	29		52		31	1,829	1,722	94%	59	4
APR		26	c,	26		55		30	1,770	1,647	93%	59	4
MAR		23	2	24		52		31	1,643	1,587	82%	53	$\vdash$
FEB		25	4	23		52		28	1,484	1,452	%86	53	₩
JAN		14	က	24		41					77%		12
	AVERAGE DAILY CENSUS	MEDICARE	PRIVATE	MEDI-CAL	HOSPICE	TOTAL	OCCUPANCY	DAYS IN MONTH	TOTAL POSSIBLE DAYS	TOTAL ACTUAL DAYS	OCCUPANCY PERCENTAGE	NUMBER OF FACILITY BEDS	NUMBER OF BEDS AVAILABLE

# 2022 MONTHLY CENSUS FOR EDEN VALLEY

MAR A	2	n	21	29			• •	911 1			
APR MAY		3 4		34 31					64% 58%		
NOL	īΟ	4	20	29			• •		22%		
JUL	7	n	22	32		31	1,643	866	61%	53	21
AUG	9	က	22	31		31	1,643	983	%09	53	22
SEPT	∞	ന	20	31	,	30	1,590	934	29%	53	22
OCT	∞	4	19	31	·	31	1,643	929	28%	53	22
NOV	9	4	21	31	!	30	1,590	906	21%	53	22
DEC	•	3	23	34	,	31	1,643	1,066	<b>65</b> %	23	19

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		Ave Pt		Ave Pt		Ave Pt.		Avg Pt.		Avg Pt.		Avg Pt.		Ave Pt.		Per		Per
SMC STAFF	JAN	Per Day	FEB	Per Day	MAR	Per Day	APR	Per Day	MAY	Per Day	JUNE	Per Day	JUL	Per Day	AUG	Day	SEPT	Day
DR. GIRON	319	19	364	19	416	18	330	17	390	18	443	37	225	38	484	21	436	23
DR. BELTRAN	227	21	178	18	297	20	193	19	252	19	243	32	224	34	290	18	156	20
DR. ROD	179	30	92	31	104	26		30	154	31	166	52	102	51	197	33	83	29
DR. PEÑA	221	18	213	19	337	18	305	18	329	19	346	36	308	39	416	22	264	20
LIZARAGGA																		
PA-C	312	20	263	20	298	20	274	20	357	20	336	37	289	41	302	22	330	24
DR. GAMBOA	189				187			10	216	15	156			23		16		17
X-RAY	148	8	141	6	146	6	158	6	193	10	159	14	129	14	144	9	133	8
MA VISITS	120	9	87	5	111	5	73	4	104	9	89	9	65	7	165	8	66	9
CARE MANAGEME	37	2	37	2	32	2	34	2	31	2	41	4	36	4	28	2	38	2
LABORATORY	209	12	211	12	254	12	243	15	289	17	297	28	283	30	301	14	263	14
UNDERWOOD,														1				
PA-C	154	19	206	19	275	18	189	16	225	19	217	33	282	38	234	21	188	
Francisca Bob	102	6	0	0														
WHC						2												
MARIA SCHELL, NP	339	16	345	18	243	11	287	14	374	17	344	30	332	35	396	19	258	20
DR. CHANDLER	53	9	0	0	65	10	135	23	21	21	16	16	21	21	24	12	21	21
Hossian (MD)	21	8	42	21	19	5	0		24	24	40	20	20	24	34	17	18	18
Dr. Millner									92	19	21	21	29	30	31	16	55	19
DR. AGUILERA	58	9	0	0	16	5	0											
ULTRA SOUND	104	7	90	6	88	7	74	7	106	8	90	8	88	15	104	7	9/	8
MAMMOGRAPHY	57	9	41	14	34	4	20	13	20	8	49	12	14	14	52	10	58	12
JULIA SNELL, RD	70	8	09	3	66	4	9/	4	72	4	7	2	0		0		0	0
CPSP	118	7	115	10	159	11	136	10	132	6	6	8	111	13	115	7	101	∞
DR. DE RANIERI	59	7	18	18	0		37	19	39	20	14				0		0	0
Dr. Barnes	69	8	94	19	38		53	18	78	20	41				89	17	18	18
DR. NGUYEN	47	9	18	18	19	5	46	23	59	20	41							0
DR. ESTEVA	1	r:	81	20	101	14	89	23	43	22	23	23	40	27		22		21
Dr. Wright	22	9	51	26	138	17	21	21	89	22	129	22	86	39		23	97	19
NST Nurse	27	2	14	4	20	2	33	5	39	5	29	4	18	5	15	2	26	3
Dr. Kublan																		
Dr. Sadeaque										4					87	17	49	25
COVID																		
VAŒINES	0	0	34	6	13	2	12						6	6	0		0	
TOTAL VISITS	3,294	266	2,980	360	3,502	264	3,072	340	3,742	395	3,325	530	2,818	542	3,721	335	2,952	330

# 2022 PATIENT VISIT COUNTS

CTAEE	IVVI	CED	MADCH	HOOV	VVVV	IIINE	<b>&gt;</b>	יוט	CED	TJU	VON	DEC
SIAFF	NAC	27	INIANCII	AFNIL	I KIN	JOINE	305	202	JLL	3	202	7
SIMIC												
DR. GIRON	347	310	335	326	382	287	373	416	400	427	358	190
DR. BELTRAN	220	240	248	256	265	223	187	278	263	237	188	287
DR. ROD	169	109	114	109	132	84	119	159	122	113	154	81
DR. JACKSON	394	391	386	456	462	440	202			4		
DR. SPENCER							166	409	295			
DR. PEÑA	182	174	254	799	266	236	282	306	284	236	286	341
OSKAR LIZARAGGA DAVIS PA-C	324	268	319	287	366	349	189	305	345	272	280	308
X-RAY	94	75	129	84	220	148	129	203	195	154	160	142
MA VISITS	126	99	62	92	16	81	68	96	177	172	182	165
CARE MANAGEMENT	58	33	71	43	41	61	53	49	43	30	33	28
LABORATORY	236	277	249	298	275	208	272	304	285	296	231	230
AMY UNDERWOOD, PA-C	206	182	172	189	149	217	202	226	220	175	206	178
JEANETTE DOLMETSCH, PA-C									75	421	466	355
DR. GAMBOA										189	224	131
Francisca Bob												34
WHC												
MARIA SCHELL, NP	229	310	340	373	380	333	409	397	287	358	306	356
DR. CHANDLER	17	20	111	54	0	0		0	56	59	0	0
DR. ESTEVA	52	65	69	77	100	38	16	53	63	57	45	43
DR. NGUYEN					3 3 3				9	33	34	
DR. AGUILERA	49	37	14	20	9/	95	41	48	42	64	97	24
ULTRA SOUND	63	74	109	98	06	93	88	116	108	119	91	44
MAMMOGRAPHY	25	58	44	48	43	25	46	61	50	52	59	50
NST							la de la companya de			13	4	12
JULIA SNELL, RD	78	72	85	98	88	28	99	79	83	75	29	104
CPSP	134	137	129	153	131	115	121	136	122	116	102	113
DR. DE RANIERI							33	93	80	46	20	21
Dr. Barnes											2	40
Dr. Kublan	70	83	06	69	106	29	34					
Dr. Uphoff/Millner	35	0	0	0	0	0						
Dr. Wright	42	77	33	79	47	67	114	36	76	59	99	
Hossian (MD)	20	21	61	48	59	40	107	136	81	55	18	45
<b>QIAOO</b> 20												
VACCINES	928	468	280	173	100	116	209	135	120	97	148	83
TESTING	266	179	20	80	126	146	246	238	55	43	10	
TOTAL VISITS	4,694	3,766	3,754	3,782	4,002	3,497	3,796	4,279	3,933	3,968	3,837	3,405